

# Experimentation and Job Choice

Kate Antonovics

Limor Golan \*

*University of California, San Diego*

*Carnegie Mellon University*

## Abstract

This paper examines optimal job choices when jobs differ in the rate at which they reveal information about workers' skills. We then analyze how the optimal level of experimentation changes over a worker's career and characterize job transitions and wage growth over the life-cycle. Using the Dictionary of Occupational Titles (DOT) merged with the National Longitudinal Survey of Youth 1979 (NLSY79), we then construct an index of how much information different occupations reveal about workers' skills and document patterns of occupational choice and wage growth that are consistent with a tradeoff between information and wages.

## 1 Introduction

Workers enter the labor market with uncertainty about their skill, but learn through repeated observation of their on-the-job performance. Since information is valuable in making future job choices, workers and firms may be willing to trade off current-period output for additional information. We refer to this tradeoff as experimentation and analyze how the optimal level of experimentation changes over a worker's career and how

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experimentation affects job transitions and wage growth over the life-cycle. Then, using data from the Dictionary of Occupational Titles (DOT) merged with the National Longitudinal Survey of Youth 1979 (NLSY79), we construct an index of how much information different occupations reveal about workers' skills and document patterns of occupational choice and wage growth that are consistent with experimentation.

The theoretical and empirical literature on uncertainty in the labor market primarily focuses on models of matching (see, for example, Jovanovic (1979) and Miller (1984)) and models of learning (see, for example, Farber and Gibbons (1996) Gibbons and Waldman (1999), Neal (1999), Gibbons et al. (2005)). Our model differs from standard matching models because, in our model, workers' productivity is not match specific. In addition, our model differs from standard learning models in that we allow different jobs to convey different amounts of information about workers' skills. Two recent papers, Pastorino (2010) and Papageorgiou (2009), estimate models of experimentation. These papers do not use an explicit measure of the extent to which different occupations reveal information about workers' skills. Thus, we are able to more directly establish the link between occupational choice, learning and wage dynamics. Several recent papers also use data from the DOT to characterize occupations (see, for example, Autor, Levy and Murnane (2003), Ingram and Neumann (2006), Poletaev and Robinson (2008), Bacolod and Blum (2010) and Yamaguchi (2010)). These papers, however, do not consider whether employers can observe whether workers possess the skills needed in a given occupation. In contrast, our primary goal is to capture the extent to which different occupations are likely to reveal information about workers' skills.

In our model, workers choose a job in every period to maximize the expected present discounted value of lifetime income. In each job, the more output depends upon the unobserved skill, the more information the job reveals about that skill. For example, this might correspond to the case in which workers learn more about their ability as a manager in jobs where output depends on managerial ability. Workers value information because it increases the probability that they will be assigned to the job at which they are the

most productive. Thus, workers experiment, foregoing expected current-period output in order to learn about their skill. We find that workers are more likely to experiment at the beginning of their career, when there is considerable uncertainty about skill. The optimal *level* of experimentation, however, is initially small, increases as worker's gain experience, and then declines as workers become increasingly certain about their skill. The decline in experimentation at the end of a worker's career is intuitive; as uncertainty about workers' skills falls so too does the value of experimentation. The increase in experimentation in the early stages of a worker's career is driven by the fact that when there is a lot of dispersion in workers' prior beliefs about their skill, marginal increases in information do little to increase the probability that workers are correctly assigned to jobs in the future.<sup>1</sup>

The tradeoff between information and current output is similar to matching models (such as Jovanovic (1979) and Miller (1984)). In Miller (1984), the mean and the variance of the prior distribution of match quality differ across occupations. Since workers learn about match quality more quickly in high-variance occupations than in low-variance occupations, workers may be willing to enter into occupations in which expected match quality is low as long as the prior variance of match quality is high enough. This form of experimentation primarily takes place early in a worker's career. Our model differs because instead of facing a binary decision about whether or not to learn about a specific match (workers either enter an occupation or they do not), in our model workers choose both whether to learn and how much to learn.

In addition to characterizing patterns of experimentation over the life cycle, we also examine our model's implications for wage dynamics. We show that, unlike most standard models of wage growth in which wages increase because of either human capital accumulation or improvements in match quality, in our model, wage growth is also par-

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<sup>1</sup>The fact that patterns of experimentation are often non-monotonic and complex is a manifestation of the of the famous Radner and Stiglitz (1984) result that the value of information is non-concave. This result is generalized by Chade and Schlee (2002).

tially driven by the eventual decline in experimentation.<sup>2</sup> Further, we show that random productivity shocks can have long-lasting effects on both wages and wage growth. In particular, workers who receive negative productivity shocks may be reassigned to jobs that reveal little about their skill and where wage growth is slow. As a result, luck may lead to different career trajectories, even in the long run. Further, since new information has the largest effect on prior beliefs when workers are young, productivity shocks have the largest impact early in workers' careers.

To test our model's predictions, we use data from the DOT to create an index that ranks occupations by the degree to which output depends on unobserved skill, and we merge this index with occupational work histories from the NLSY79. We show that our model's predictions are consistent with observed wage and job mobility patterns in the NLSY79. We find that workers do not start in jobs that are likely to reveal a great deal of information about their skill. In addition, although on average workers move into jobs that depend more on skill, a substantial fraction transitions into jobs that depend less on skill and, consistent with experimentation, still experience wage increases. In addition, workers who experiment more at the beginning of their careers have faster wage growth and greater wage dispersion than do workers who experiment less but earn higher wages, again suggesting a tradeoff between information and wages.

A handful of other papers also consider experimentation in the labor market. Ortega (2001) builds a two-period model of job rotation and shows that expected productivity is higher when firms learn about workers through job rotation rather than through fixed job assignments. Ortega does not, however, fully characterize the optimal job rotation policy. Felli and Harris (1996, 2006) and Pastorino (2009) characterize wages and firm turnover in models of experimentation in a strategic framework in which learning is inefficient due to competition over scarce talent. In contrast, our paper characterizes

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<sup>2</sup>One exception is Harris and Holmstrom (1982) who examine an environment in which firms provide risk-averse workers with partial insurance against negative productivity shocks. In their model, wages rises over workers' careers because as uncertainty about worker ability falls, so does the cost of insuring the worker against future wage cuts.

the optimal level of experimentation in a non-strategic framework in order to focus on the trade-off between current-period productivity and information.<sup>3</sup> While few papers consider experimentation in the labor market, there is a large theoretical literature on optimal experimentation in other contexts. These papers, however, use different payoff functions and information acquisition processes, and thus their results are not directly applicable to our setting.

The paper is organized as follows. Section 2 describes the labor market and the structure of the information in the model. Section 3 characterizes experimentation and job assignments in a two-period model in order to highlight the tradeoff between information and current-period output. Then, to characterize job transitions and wage dynamics over the life-cycle, Section 4 presents the solution to the infinite-horizon problem. Section 5 describes the data. Section 6 presents empirical regularities consistent with our model's predictions, and Section 7 concludes.

## 2 Model

We consider an economy with infinitely-lived, risk-neutral workers and firms with a common discount factor  $\delta$ . Workers differ in the set of skills they possess. In principle, this skill set may be multidimensional and include skills such as creativity, diligence, adaptability, etc.. To focus on essentials, however, we examine a simple scenario in which each worker has only two skills: a known skill,  $k$ , and an unknown skill,  $\theta$ , both of which are time-invariant. For simplicity we assume that each firm offers one job. Each job differs in the extent to which output depends upon  $k$  and  $\theta$ . There are  $N$  different type of jobs, each completely characterized by a given value of  $\alpha$ , where  $\alpha$  denotes the degree to which output depends on  $\theta$ , relative to  $k$ . Thus, choosing a job in period  $t$  is equivalent to

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<sup>3</sup>Our information structure is similar to Felli and Harris (1996, 2006) in that jobs which depend more on skill are more informative. Pastorino (2009) explains the patterns of promotions of managers found in Baker, Gibbs and Holmstrom (1994), considering the case in which high-level jobs are less informative about ability than low-level jobs.

choosing a value of  $\alpha$ . Given this choice, we assume output in period  $t$  is given by

$$y_t = \alpha_t \theta + (1 - \alpha_t)k + \epsilon_t, \quad (1)$$

where  $\epsilon_t$  is an i.i.d. productivity shock,  $\alpha_t$  denotes the value of  $\alpha$  chosen by the worker at time  $t$ , and  $\alpha_t \in \{\alpha^1, \dots, \alpha^N\}$ , where  $\alpha^1 = 0$ ,  $\alpha^N = 1$  and  $\alpha^r > \alpha^s$  for all  $r > s$ . Thus, there is one job in which output is only sensitive to  $\theta$  ( $\alpha^N = 1$ ) and one job in which output is only sensitive to  $k$  ( $\alpha^1 = 0$ ). For the rest of the  $N - 2$  jobs, the higher is  $\alpha^j$ , the more output depends on  $\theta$ .

Information in the model is symmetric; firms and workers have common priors on  $\theta$ ,  $k$  is known to everyone and output is commonly observed. Workers and firms acquire additional information about a worker's unknown skill through successive observations of output. Thus, having observed output, workers and firms calculate

$$x_t = \frac{y_t - (1 - \alpha_t)k}{\alpha_t} = \theta + \frac{\epsilon_t}{\alpha_t}, \quad (2)$$

where  $x_t$  serves as a signal of the worker's unobserved skill,  $\theta$ . The noise in  $x_t$  is *not* independent of a worker's job choice. In particular, the higher is  $\alpha_t$ , the higher is the signal-to-noise ratio and the more information about  $\theta$  the market is able to extract from  $x_t$ . Under the assumption that the prior distribution of  $\theta$  at time  $t$  is normal with mean  $\mu_t$  and variance  $\sigma_t^2$  and the distribution of  $\epsilon_t$  is normal with mean zero and variance  $\sigma_{\epsilon,t}^2$ , the posterior distribution of  $\theta$  is known to be normal with mean  $\mu_{t+1}$  and variance  $\sigma_{t+1}^2$  where

$$\mu_{t+1} = \frac{\mu_t \sigma_{\epsilon,t}^2 + x_t \sigma_t^2}{\sigma_{\epsilon,t}^2 + \sigma_t^2} \quad (3)$$

and

$$\sigma_{t+1}^2 = \frac{\sigma_{\epsilon,t}^2 \sigma_t^2}{\sigma_t^2 + \sigma_{\epsilon,t}^2} \quad (4)$$

and where  $\sigma_{\epsilon,t}^2 = \frac{\sigma_{\epsilon}^2}{\alpha_t^2}$ . In addition,  $\mu_{t+1}$  is itself normally distributed with mean,  $m_{t+1}$  and variance  $s_{t+1}^2$  given by:

$$m_{t+1} = \mu_t \quad (5)$$

$$s_{t+1}^2 = \frac{\sigma_t^4}{\sigma_t^2 + \sigma_{\bar{\epsilon},t}^2}. \quad (6)$$

Thus, the posterior mean of  $\theta$  follows a martingale, and the more information  $x_t$  reveals about  $\theta$  (the higher is  $\alpha$ ), the higher is the variance of the posterior mean.

Timing in the model is as follows: at the beginning of each period, workers announce a job choice, firms make take-it-or-leave-it wage offers and each worker accepts an offer. We assume competitive markets and free entry into the labor market.

Given their prior beliefs about  $\theta$  and given a worker's job choice,  $\alpha_t$ , firms pick a wage policy  $w_t(\alpha_t, \mu_t, \sigma_t^2)$  to maximize the present discounted value of future profit. Workers' current-period utility is given by  $U_t = w_t$ , so workers choose  $\alpha_t$  to maximize the expected present discounted value of lifetime wages. We assume spot contracts. Thus, given free entry and symmetric information, wages will equal a worker's expected productivity in each period. In addition, it is straightforward to show if firms (instead of workers) determined job assignments, the equilibrium outcome would be the same (proof available upon request).

### 3 Optimal Job Choice in a Two-Period Model

Consider a worker who works for two periods and then retires. Assume there is a continuum of jobs  $\alpha \in [0, 1]$ . For simplicity and without loss of generality, assume that  $\epsilon \sim N(0, 1)$ . Thus, the worker's problem can be written:

$$V(\mu_1, \sigma_1^2) = \max_{\alpha_t \in [0, 1]} \alpha_1 \mu_1 + (1 - \alpha_1)k + \delta E_1[\alpha_2 \mu_2 + (1 - \alpha_2)k], \quad (7)$$

which we can solve recursively beginning from the second period.

**Proposition 1** *The second period optimal choice of job is given by:*

$$\alpha_2(\mu_2) = \begin{cases} 1, & \text{if } \mu_2 \geq k, \\ 0, & \text{otherwise.} \end{cases} \quad (8)$$

The second-period job assignment is the solution to a static problem in which the worker maximizes his or her expected wage. Since workers are paid their expected productivity, they choose the job in which their expected productivity is the highest.

Next, we solve for the optimal assignment in period one. Note that expected productivity in period two depends on the second-period belief,  $\mu_2$ , which in turn depends on  $\alpha_1$  through  $x_1$  (see Equations (2) and (3)). We therefore rewrite the first-period problem as:

$$V(\mu_1, \sigma_1^2) = \max_{\alpha_1 \in [0,1]} \alpha_1 \mu_1 + (1 - \alpha_1)k + \delta[\Phi(r)k + \int_k^\infty \mu_2 f(\mu_2)], \quad (9)$$

where  $r = \frac{k - \mu_1}{s_2}$ ,  $\Phi(\cdot)$  is the standard normal cumulative density function, and  $f$  is the normal probability density function with mean  $m_2 = \mu_1$  and variance  $s_2^2 = \frac{\alpha_1^2 \sigma_1^4}{\alpha_1^2 \sigma_1^4 + 1}$ . The above equation makes clear that when  $\mu_1 < k$ , there is a cost associated with selecting  $\alpha_1 > 0$  since expected current-period output will be less than  $k$ . Thus, when  $\mu_1 < k$ , workers must weigh the benefit of increasing  $\alpha_1$  in terms of expected second-period output against the cost in terms of expected current-period output.

To see why expected second-period output is increasing in  $\alpha_1$ , note that the expected value of any left-truncated normal random variable is increasing in the variance of that random variable. Thus, since  $s_2^2$  is increasing in  $\alpha_1$ , we know that expected second-period output must also be increasing in  $\alpha_1$ . Intuitively, information is valuable because workers can insure themselves against the arrival of negative information about  $\theta$  by selecting future jobs with  $\alpha = 0$ , but can take advantage of the arrival of positive information about  $\theta$  by selecting jobs with  $\alpha = 1$ .

If a worker chooses to forego expected current-period output in order to gain information about  $\theta$ , then we say that the worker experiments. Proposition 2 establishes that for any  $\mu_1 < k$ , experimentation is beneficial if there is sufficient uncertainty about a worker's skill.

**Proposition 2** *A worker experiments if  $\mu_1 < k$ , but the worker chooses  $\alpha_1 > 0$ . For every  $-\infty < \mu_1 < k$  and any  $\alpha_1' > 0$ , there exists a large enough  $\sigma'$  such that the value of experimenting is greater than the value of not experimenting. That is,  $V(\mu, \sigma' | \alpha_1') >$*



$V(\mu, \sigma^l | \alpha_1 = 0)$ .

The intuition is that even when  $\theta$  is believed to be very low, if there is sufficient uncertainty about  $\theta$ , then the probability that  $\theta > k$  is high enough that it is worth foregoing current-period output to gain additional information about  $\theta$ 's true value.

Next, we characterize the optimal solution. The first order necessary condition for an interior solution is:

$$\frac{\partial \phi(r)}{\partial \alpha_1} s_2 + \frac{\partial s_2}{\partial \alpha_1} \phi(r) + (k - \mu_1) \frac{\partial \Phi(r)}{\partial \alpha_1} = \frac{k - \mu_1}{\delta}, \quad (10)$$

where  $\phi(r)$  is the standard normal pdf.

Thus, in an interior solution, the marginal benefit of experimentation  $\alpha$  in terms of second-period output is equal to the marginal cost in terms of first-period output. Note that when  $\mu_1 > k$ , the cost of increasing  $\alpha$  is negative (the right-hand side of equation (10) is negative). Thus, when  $\mu_1 > k$ , both first-period and second-period expected output are increasing in  $\alpha_1$ , and there will be a corner solution at  $\alpha_1 = 1$ .

Figures 1 and 2 illustrate the optimal job choice as a function of the state variables,  $\sigma_1$  and  $\mu_1$ . Holding  $\sigma_1$  constant, the higher is the prior mean of  $\theta$ , the higher is the optimal choice of  $\alpha_1$ . The optimal choice of  $\alpha_1$ , however, is not always increasing in the prior variance of  $\theta$ .<sup>4</sup>

To understand why there is a non-monotonic relationship between  $\alpha_1$  and  $\sigma_1$ , recall that the current-period expected output does not depend on  $\sigma_1^2$ ; this implies that the non-monotonic relationship between  $\sigma_1^2$  and the optimal choice of  $\alpha_1$  must depend solely on how increases in  $\alpha_1$  affect expected future output. In particular, the effect of increasing  $\alpha_1$  on expected future output must be low both when  $\sigma_1^2$  is small and when  $\sigma_1^2$  is large. When  $\sigma_1^2$  is small, the option value of new information is low because new information on  $\theta$  is unlikely to have a large impact on the posterior mean of  $\theta$ . Moreover, the expected loss of output due to incorrect future job assignments is small because the likelihood that  $\theta$  is much different than  $\mu_1$  is small. To see why the benefit of increasing  $\alpha_1$  is also

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<sup>4</sup>The second order conditions were verified due to the non-convexities in these type of problems.

small when  $\sigma_1^2$  is large, recall that an increase in  $\alpha_1$  increases expected future output through its effect on  $s_2^2$ , the spread of  $\mu_2$ . As is clear from Equation 6, however,  $s_2^2$  is also increasing in  $\sigma_1^2$ , and the marginal effect of an increase in  $\alpha_1$  on  $s_2^2$  is small when  $\sigma_1^2$  is large. Thus, when there is considerable uncertainty about a worker's skill, the spread of  $\mu$  is large, and experimentation has little value on the margin since increased information has little effect on the optimal job assignment in the second period. Figure 3 describes the marginal effect of increase  $\alpha_1$  on second period output as a function of  $\sigma_1^2$ , and Proposition 3 establishes this formally.

**Proposition 3** *The marginal value of increasing  $\alpha_1$  in terms of second-period output shrinks to zero both as  $\sigma_1$  becomes arbitrarily small and as  $\sigma_1$  becomes arbitrarily large.*

*That is,  $\lim_{\sigma_1 \rightarrow 0} \frac{\partial E[y_2]}{\partial \alpha_1} = 0$ , and  $\lim_{\sigma_1 \rightarrow \infty} \frac{\partial E[y_2]}{\partial \alpha_1} = 0$ .*

## 4 Optimal Job Choice in an Infinite-Period Model

We now extend the model above to incorporate an infinite time horizon so that we can fully characterize the evolution of wages and job assignments over the life-cycle. We solve the model numerically and assume that there are a finite number of job “types” (that is,  $\alpha_t$  is discrete). Since the worker's decision problem in period  $t$  is the same as their problem in period 1, except that the worker updates his or her prior beliefs about  $\theta$  based on the history of productivity signals,  $\{x_{t-1}, \dots, x_1\}$ , according to Equations (3) and (4), the worker's problem is stationary. Thus, we can write the value function,  $V(\cdot, \cdot)$ , as the solution to a Bellman equation in which the control variable is  $\alpha_t$  and in which the state variables,  $\mu_t$  and  $\sigma_t^2$ , describe the prior distribution of  $\theta$ . That is,

$$V(\mu_t, \sigma_t^2) = \max_{\alpha_t \in \{\alpha^1, \dots, \alpha^N\}} \alpha_t \mu_t + (1 - \alpha_t)k + \delta \int V(\mu_{t+1}, \sigma_{t+1}^2) f(\mu_{t+1}) d\mu_{t+1}, \quad (11)$$

where  $f$  denotes the normal probability density function with mean  $m_{t+1}$  and variance  $s_{t+1}^2$ ; the dependence of  $\sigma_{t+1}^2$  and  $s_{t+1}^2$  on  $\alpha_t$  and the state variables is given in Equations 4 and 6. The first two terms on the right-hand side of (11) represent expected current-period output, and the second term represents the continuation value, which incorporates

the value of information obtained from observing  $x_t$ .

Similar to the two-period model, there is a tradeoff between current-period output and information. In the context of Equation 11, the benefit of increasing  $\alpha_t$  is reflected in the continuation value and the fact that  $s_{t+1}^2$ , the variance of  $\mu_{t+1}$ , is increasing in  $\alpha_t$ . In contrast to the two-period model, however,  $\alpha_t$  also affects the continuation value through its effect on  $\sigma_{t+1}^2$ . That is, information affects future patterns of experimentation.

#### 4.1 Job Assignments Over the Life Cycle

In this section, we characterize optimal job assignments and verify that the basic qualitative properties of the two-period model hold. We refer to  $\alpha = 0$  as the low-level job and  $\alpha = 1$  as the high-level job. In addition, we refer to all jobs with  $\alpha \in (0, 1)$  as intermediate-level jobs. A key feature of our model is that the productivity signal,  $x_t$ , provides information about a worker’s productivity at many jobs. Thus, we cannot appeal to solution techniques developed in the literature on independent multi-armed bandit problems (because the “arms” in our problem are dependent).<sup>5</sup> Instead, we solve our problem numerically.<sup>6</sup>

Figure 4 illustrates optimal job choices in the  $N$ -job model when  $\delta = 0.9$ ,  $k = 7$ ,  $\sigma_\epsilon^2 = 1$  and  $\alpha \in \{0, 0.5, 1\}$ . As the figure reveals, the key features of the two-job model remain. First, as long as  $\sigma_t^2 > 0$ , there are workers with  $\mu_t < k$  who choose either  $\alpha_t = 0.5$  or  $\alpha_t = 1$ , reflecting the tradeoff between current wages and information. Second, similar to the two-period model, holding  $\sigma_t^2$  constant, the higher is the prior mean of  $\theta$ , the higher is the optimal choice of  $\alpha_t$ . Finally,  $\alpha_t$  may increase as the prior variance of  $\theta$  falls. To see this, note that the frontier along which workers are indifferent between choosing  $\alpha_t = 0.5$  and  $\alpha_t = 1$  is positively sloped when the prior variance of  $\theta$  is relatively high.<sup>7</sup> Thus, if young workers are very uncertain about their skills, then fixing

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<sup>5</sup>For further discussion, see Gittins and Jones (1974).

<sup>6</sup>By the contraction mapping theorem, the value function in (11) is unique and can be obtained by iteration of  $T$ . The problem is solved using standard numerical methods.

<sup>7</sup>Notice that the frontier between  $\alpha_t = 0$  and  $\alpha_t = 0.5$  is an “indifference” curve in which the value

the prior-mean to be about 6.25, the optimal *level* of experimentation will be low at the early stages of workers' careers ( $\alpha_t = 0.5$ ), but will increase as uncertainty begins to fall. Eventually, as uncertainty falls further, experimentation will again decrease ( $\alpha_t = 0$  when  $\sigma_t$  approaches zero). Thus, as in the two-period model, the relationship between  $\sigma_t^2$  and  $\alpha_t$  is non-monotonic.<sup>8</sup>

In standard matching models, for example Miller (1984), in which there is an occupation-specific skill and productivity across occupations is uncorrelated, inexperienced workers are also more likely to experiment early on, choosing “risky” occupations in which they learn quickly about their skill, but receive low wages. Similarly, in our model inexperienced workers (those with high prior variance) are more likely to experiment; for example, in Figure 4, the frontier between  $\alpha = 0$  and  $\alpha = 0.5$  is negatively sloped, implying that the likelihood of experimentation falls as  $\sigma_t^2$  falls. However, as discussed above, in our model, the optimal *level* of experimentation is initially low, increases in the early stages of workers' careers, and eventually falls as uncertainty about workers' skills disappears.

To illustrate job transitions over the lifecycle, we simulate job choices over time for workers with  $\mu_0 = 3$  and  $\sigma_0 = 6$  in a model where  $\delta = 0.9$ ,  $k = 7$ ,  $\sigma_\epsilon^2 = 1$ ,  $\alpha \in \{0, 0.2, 0.5, 0.7, 1\}$ . As Figure 5 reveals, given this initial mean and variance, all workers start out with  $\alpha = 0.2$ . Note, however, that this is a transitory job. As workers gain experience and become more certain about whether  $\theta$  is greater than or less than  $k$ , they increasingly sort into jobs in which  $\alpha = 1$  or  $\alpha = 0$ . In addition, notice that some workers who select  $\alpha = 1$  do so because they wish to experiment, while others do so because  $\alpha = 1$  maximizes their expected current-period output. Workers who are assigned to  $\alpha = 1$  but experiment ( $\mu < k$ ), are marked by  $\alpha = 1$  (E).

**Proposition 4** *At the beginning of the life-cycle, workers may work in jobs in which  $(0 \leq \alpha \leq 1)$ . As they accumulate experience, they sort into jobs which depend more*  


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*function is the same along the curve. However, along the frontier, between  $\alpha_t = 0.5$  and  $\alpha_t = 1$ , the value function differs at different points on the frontier. In particular, the higher is the prior mean and prior variance, the higher is the value function.*

<sup>8</sup>These patterns hold for larger number of jobs with  $0 < \alpha < 1$  as well.

*heavily on one of the skills, and in the limit workers either choose  $\alpha = 1$  or  $\alpha = 0$ .*

The proof is in Appendix A. The intuition for this proposition is clear. The first part follows directly from the optimal solution (see, for example, Figure 4), and the second part of the proposition follows from the fact that as  $t$  becomes arbitrarily large,  $\sigma_t^2$  becomes close to zero for workers who are assigned to  $\alpha_t > 0$  (once assigned to  $\alpha_t = 0$ , workers do not move). Thus, for these workers, the solution approaches the full information solution in which  $\alpha_t = 1$  if  $\theta > k$ , and  $\alpha_t = 0$  otherwise.

## 4.2 Wage Growth, Wage Dispersion and Luck

Wage growth in our model occurs as workers learn about  $\theta$  and sort into the job at which their expected productivity is the highest. Moreover, since experimentation involves a loss in expected current-period wages, wage growth is also driven by the eventual decline in experimentation. To illustrate this, we simulate the wage distribution when  $k = 7$ ,  $\mu_0 = 6$ ,  $\sigma_0 = 4$ ,  $\delta = 0.9$  and  $\alpha \in \{0, 0.2, 0.5, 0.7, 1\}$ , so that the optimal job assignment is initially  $\alpha = 0.7$ . Figure 6 shows the resulting percentiles of the wage distribution for 10 periods into the future. Notice that experimentation initially leads some workers to earn less than they would earn if they were assigned to  $\alpha = 0$ . For example, the wage at the 5th percentile is lower than  $k = 7$  for the first 4 periods, but this bottom tail (any wage less than  $k$ ) disappears as workers stop experimenting. In addition, like most learning models, it shows increasing cohort wage dispersion.

To illustrate the tradeoff between current wage and future earnings, we repeat the simulation in Figure 7, but set  $\mu_0 = 4.3$ . Relative to workers with  $\mu_0 = 6$ , these workers will start with a lower initial  $\alpha$  ( $\alpha_0 = 0.2$  instead of  $\alpha_0 = 0.7$ ) and will have higher initial wages ( $w_0 = \$6.50$  instead of  $w_0 = \$6.30$ ). Over time, however, they will have lower wage growth and wage dispersion.

Our model also suggests that i.i.d. productivity shocks, especially those early in a worker's career, have a persistent effect on earnings. It is a common feature of all learning models that past output realizations affect current beliefs about workers' skills, and on

average, workers who receive positive productivity shocks ( $\epsilon_t > 0$ ) will have higher wages than will those who receive negative productivity shocks ( $\epsilon_t < 0$ ), at least for any finite time horizon.

In contrast with previous literature, however, in our model, negative productivity shocks have longer-lasting effects than do positive productivity shocks. Workers who receive negative productivity shocks are more likely to choose jobs with a low  $\alpha$ , and hence will acquire less information about  $\theta$ , and will be slower to sort into the job at which they are the most productive. As a result, workers who receive negative productivity shocks will not only have lower wages but also slower wage growth. In addition, since no information is revealed when  $\alpha = 0$ , there will always exist a subset of workers for whom  $\theta$  is never fully learned, even in the limit.<sup>9</sup> Thus, experimentation serves as a propagation mechanism. Further, the effect of luck is especially pronounced early in a worker’s career since new information has the largest effect on beliefs when there is considerable uncertainty about  $\theta$ .

To see the effect of luck on wages, we assign all workers  $\theta = 8$  and simulate the wage distribution when  $k = 7$ ,  $\mu_0 = 6$ ,  $\sigma_0 = 4$ ,  $\delta = 0.9$  and  $\alpha \in \{0, 0.2, 0.5, 0.7, 1\}$ . Given that  $\theta > k$ , if  $\theta$  were known, all workers would be assigned to  $\alpha = 1$  and would earn a wage of \$8. Uncertainty about  $\theta$ , however, leads to departures from this full-information outcome, and Figure 8 shows the percentiles of the wage distribution for 10 periods into the future. Given the parameter values, all workers initially are assigned to  $\alpha = 0.7$  and earn a wage of \$6.50.

Figure 8 demonstrates several points. First, the exceptionally high wages captured by the 85th and 95th percentiles result from “good luck” (high realizations of  $\epsilon$ ) and the fact that productivity signals are highly influential early in a worker’s career. Continued learning, however, leads wages for these individuals to converge to \$8, and in the limit, all workers not assigned to  $\alpha = 0$  earn \$8. Second, convergence to a wage of \$8 is slower at the bottom than at the top of the wage distribution because learning is slower for those

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<sup>9</sup>Thus, in the language of Aghion et al. (1991), learning is not adequate.

who initially experience bad luck and are assigned to relatively low- $\alpha$  jobs. Third, since by period 7 the median worker earns a wage close to the true productivity, the long-run per period wage loss of workers incorrectly assigned to  $\alpha = 0$  is roughly  $\theta - k = 1$ . Finally, note that the percentages along the line of  $k = 7$  represent the cumulative probability of incorrect assignment and that the marginal increase in this probability decreases with experience. Thus, the probability of incorrect assignment is greatest early in a worker's career.

## 5 Data and Empirical Implementation

To construct the data used in our empirical analysis, we create an index that ranks occupations by the degree to which output depends on unobserved skills. We then merge this measure of  $\alpha$  with occupational work histories from the National Longitudinal Survey of Youth 1979 (NLSY79) in order to construct life-cycle patterns of  $\alpha$  and wages.

### 5.1 The Dictionary of Occupational Titles

To construct our measure of  $\alpha$ , we rely upon information in the Dictionary of Occupational Titles (DOT). The DOT provides information on the primary tasks performed in a given occupation and the worker characteristics necessary for successful job performance. The occupational characteristics given in the DOT are linked to the 1970 Census three-digit occupation codes in an augmented version of the April 1971 Current Population Survey (CPS) compiled by the Committee on Occupational Classification and Analysis at the National Academy of Sciences. This augmented data file contains occupation codes from the fourth edition of the DOT, which we update with the 1991 revised fourth edition of the DOT.<sup>10</sup> The data in the DOT are both comprehensive and detailed, describing over 12,000 occupations along 44 dimensions.

From the DOT, we assemble a list of job characteristics that capture the importance of hard-to-observe skill to job performance. There are several key features that characterize

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<sup>10</sup>We thank Shintaro Yamaguchi for helping us update to the Revised Fourth Edition.

hard-to-observe skill in our model. First, there must be uncertainty about the skill prior to a worker’s entry into the labor market. Second, observing output only gradually reveals a worker’s skill, and the more important is the unobservable skill to successful job performance, the more quickly the skill is revealed. In order to identify occupations in which hard-to-observe skill is important to job performance, we select occupational characteristics that indicate the importance of complex tasks. We define complex tasks as those for which it is hard to write down an explicit algorithm for successful completion. This is similar to the definition of “nonroutine” tasks in Autor, Levy and Murnane (2003) and to the definition of “unanalyzable” in Perrow (1967).

Our reasoning is that if a task can be broken into an ordered list of well-defined actions, then a worker’s ability can be quickly learned by observing his or her performance at each separate action. In contrast, if it is difficult to explicitly describe how to successfully complete a task, then it will be difficult to determine a worker’s skill without observing his or her on-the-job performance. For example, we classify the DOT variable “Data” as complex since occupations that score high on this variable involve activities such as “conducts research to discover new uses for chemical byproducts” and “creates satirical cartoons based on current news events”—activities for which it would be difficult to write down step-by-step instructions. In contrast, we classify the DOT variable “Things” as noncomplex since even occupations that score high on this variable involve activities for which it is relatively easy to give detailed instructions, such as “prepares machines for operation”, “verifies the dimensions of parts for adherence to specifications” and “verifies the accuracy of machine functions”. Further examples are presented in Table 1, and a full list of the DOT variables we classify as complex is included in the Data Appendix.

Using this list of variables, we construct a single summary measure of  $\alpha$  using principal component analysis. Since the DOT variables do not have a natural scale, we follow Autor, Levy and Murnane (2003) and first transform each DOT variable into a percentile value corresponding to its ranking in the 1970 distribution of that job attribute in the



population. We then calculate the first principal component and predict the first component score for each occupation. To ease comparison with our theoretical model, we normalize this predicted first component score by calculating its percentile ranking and dividing by 100. This normalized predicted score naturally takes on a value between zero and one, and higher values indicate a higher level of required skill. We then use this normalized predicted score as our measure of  $\alpha$ .<sup>11</sup> At every stage in constructing our measure of  $\alpha$ , we use the sampling weights given in the CPS. Thus, our measure of  $\alpha$  best captures the variation in the occupational characteristics from the DOT for a nationally representative sample of men in the United States.<sup>12</sup>

To verify that  $\alpha$  captures the importance of unobservable as opposed to observable skill, we create a measure of the importance of observable skill using variables from the DOT that we classify as noncomplex and easy-to-observe (and so were not used to create our measure of  $\alpha$ ). Just as we did when constructing  $\alpha$ , we use PCA to create a single measure of the importance of observable skill. As it turns out, the ranking of the occupations in terms of the importance of observable skill is very different from the ranking of occupations in terms of unobservable skill. To illustrate this point, Table 2 compares occupations that have similar observable skill requirements, but different measures of  $\alpha$ . For example, while both legal secretaries and bank tellers have similar observable skill requirements,  $\alpha$  is higher for legal secretaries than it is for bank tellers (0.69 vs. 0.52), suggesting that it is harder to observe the skills needed to be a legal secretary compared to a bank teller.

## 5.2 The National Longitudinal Survey of Youth 1979

The model we develop focuses on the evolution of  $\alpha_t$  over the life-cycle. In order to construct this occupational work history, we use the National Longitudinal Survey of Youth 1979 (NLSY79), which follows individuals born between 1957 and 1964. We focus

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<sup>11</sup>Our qualitative findings are not sensitive to this normalization.

<sup>12</sup>Results of the principal components analysis are available upon request. The first component explains 52 percent of the variation in the 17 DOT variables we employ.

our empirical analysis on males in the cross-sectional sample. Although, the NLSY79 contains information on individuals' labor force activities for each week from 1978 through the most recent year in which a respondent was interviewed, we only rely upon labor market data from 1978 through 2000 because of a switch in occupational coding that occurred after 2000. If a respondent is not interviewed in a given year (or years), then at the next interview date, the respondent is asked to go back and retrospectively report their labor force activities. As a result, the NLSY allows us to construct relatively complete work histories. The work history data include information on each of up to five jobs a respondent may have held in a given week, and we define an individual's occupation in a given week to be their occupation in the job at which they worked the most number of hours.

We follow individuals' occupational histories starting with their first transition to full-time work after the completion of their highest degree. In particular, following the completion of their degree, we identify the first week in which the individual is working at least 10 hours a week and in which they will continue to work at least 10 hours a week for at least 39 of the next 52 weeks. We then keep a running tab of a worker's actual labor market experience and their occupation in each week in which they work.<sup>13</sup> In our empirical analysis, we focus on the first 350 weeks (about 6.7 years) of an individual's actual experience in the labor force because attrition from the sample makes it difficult to construct complete work histories for longer horizons.

We lose 693 respondents because we cannot identify either their highest degree or the date at which they received their highest degree. We additionally drop 350 respondents who completed their highest degree prior to the start date of the work history record and 254 observations who complete their highest degree relatively late in the life because we worry that these workers already may have accumulated substantial labor market experience that could influence employers' beliefs about skills. We also drop 239 observations

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<sup>13</sup>In this tabulation, after making the sample selection rules discussed below, we treat individuals with missing occupation information as being out of the labor force.

whose occupational history is relatively incomplete. In particular, we drop individuals who have more than 150 weeks in which the respondent either is not working or has missing occupation information during the first 500 weeks following their transition to full-time work. In other words, we give individuals 500 weeks in which to accumulate 350 weeks of valid occupation information, otherwise we drop them from the sample. We additionally drop 67 individuals who ever report an hourly wage of either over 100 or under 2. After these restrictions have been made, we are left with 1,360 individuals. Relative to the initial sample, these individuals have a relatively strong attachment to the labor market and are relatively young. Table 3 presents basic summary statistics for our sample.

## 6 Empirical Findings

In this section, we document patterns in wage growth and job assignments over the life-cycle, discuss the extent to which our model's predictions are supported by the data and relate our findings to existing models of wage dynamics.

**Wage and job assignment profiles.** We begin by describing the changes in  $\alpha$  and wages over the lifecycle. Figure 9 shows the average value of  $\alpha$  by weeks of actual experience. For college graduates the average value of  $\alpha$  in the first week is 0.65, rising to roughly 0.75 in week 350. Similarly,  $\alpha$  increases from about 0.32 to 0.42 for high school graduates. Figures 10 and 11 present the average hourly wage and the standard deviation of hourly wages for high school graduates and college graduates. Like previous studies, we find that both wages and wage dispersion increase over the life cycle. The above patterns in  $\alpha$  and wages are consistent with our model. First, the optimal level of  $\alpha$  is relatively low in the early stages of workers' careers when there is considerable uncertainty about workers' skills, and over time, as workers sort into jobs where they are more productive, both wages and wage dispersion grow. These findings, however, are also consistent with theories of on-the-job training in which workers learn how to perform tasks and accordingly move up the job ladder causing wages to increase over time(e.g.

Jovanovic and Nyarko (1997)).

As discussed in section 4.2, workers who experiment will have relatively low initial wages and high initial  $\alpha$ , but will have higher wage growth and wage dispersion than will workers with high initial wages and low initial  $\alpha$  (see, for example, the simulations in Figures 6 and 7). To look for evidence of this, we regress a worker's hourly wage in week  $t$  on a worker's initial job assignment ( $\alpha_0$ ), their initial wage ( $w_0$ ), their experience in week  $t$  and the interaction between experience and both  $\alpha_0$  and  $w_0$ . Columns 1 and 2 of Table 4 show that for both high school graduates and college graduates, the coefficient on the interaction between  $\alpha_0$  and experience is positive and statistically significant while the coefficient on the interaction between  $w_0$  and experience is negative, suggesting wage growth is higher for the group of workers who begin their careers in jobs with higher  $\alpha$  and lower wages.

To look for evidence of whether the increase in wage dispersion is higher for workers with high initial  $\alpha$ , we determine the quartile of the distribution of  $\alpha$  and the quartile of the distribution of wages into which each worker falls in week 1. Thus, for each education category, there are 16 possible bins into which a worker can fall (four  $\alpha$  quartiles and four wage quartiles). We want to know how the change over time in the spread of the wage distribution within each bin depends on workers' initial job assignments. Thus, within each bin, we calculate the difference between the wage at the 90th and the 10th percentile for every week of actual experience. We then regress this measure of wage dispersion on the quartile of the initial wage distribution, the quartile of the initial  $\alpha$  distribution, experience, the interaction between experience and the quartile of the initial wage distribution and quartile of the initial  $\alpha$  distribution. Table 5 reports the results of this regression. The coefficient on the interaction between the quartile of the initial  $\alpha$  distribution and experience is positive and statistically significant, suggesting that the spread in the distribution of wages grows more quickly for those initially in occupations with higher  $\alpha$ . Note that if jobs with higher  $\alpha$  provide more training than do jobs with lower  $\alpha$ , then the above patterns also could be consistent with investment in human

capital as opposed to investment in information (see Ben-Porath (1967)).

**Job transitions.** A key difference, however, between our model and human capital models is that workers in our model should also transition into jobs that depend less on the unobserved skill, which we analyze next. In our model, as uncertainty is resolved and workers experiment less, a fraction of workers should move to jobs with lower  $\alpha$ . Table 6 presents a transition matrix for  $\alpha$  where the rows show the decile of  $\alpha$  before the transition, and the columns show the decile of  $\alpha$  after the transition. Thus, the sum of the entries in each row adds up to 100%. The entries below the diagonal capture transitions into lower deciles while the entries above the diagonal capture transitions into higher deciles. Clearly a large fraction of all occupational changes involve transitions into jobs with a lower  $\alpha$ .

A key feature of our model is the tradeoff between current wages and information and the fact that a decline in experimentation can lead to wage increases even for those who move to occupations with a lower  $\alpha$ . Thus, transitions to jobs where output depends less on hard-to-observe skills may entail wage increases. Table 7 summarizes the mean change in  $\alpha$  and wages for workers who move to higher and lower  $\alpha$  jobs. First, note that the number of job changes is larger in the first 200 weeks after a worker's entry into the labor market than it is in weeks 201-350, suggesting a decline in uncertainty and experimentation. Consistent with our model, we also find that even among those who transition to lower  $\alpha$  jobs, wages increase on average.

The magnitude of the changes in  $\alpha$  and wages in Table 7 is large. The absolute value of the mean change in  $\alpha$  for those who change jobs is above 0.2, which is substantial given that in week 1 the mean of  $\alpha$  is 0.43 and the standard deviation is 0.29. In addition, the mean increase in  $\alpha$  associated with a move up is more than twice as large as the entire increase in the mean of  $\alpha$  from week 1 to week 350, suggesting that a substantial fraction of workers transition to jobs with a lower  $\alpha$ . Indeed, we find that between week 1 and week 350,  $\alpha$  declines for roughly 30 percent of the workers in our sample.<sup>14</sup> Furthermore,

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<sup>14</sup>For 55 percent of workers  $\alpha$  increases, and for 15 percent  $\alpha$  doesn't change.

the wage increase for those who move to lower- $\alpha$  jobs is approximately \$1.18, which is large compared to the wage increase for those who do not change jobs and compared to the overall wage increase of \$4.80 for those with  $\alpha_{350} < \alpha_0$ .<sup>15</sup>

Existing theories of learning and sorting (e.g. Gibbons and Waldman (2006), Gibbons et al. (2005)) that incorporate on-the-job training can explain both why  $\alpha$  increases over time on average (because experience augments the unobserved skill) and why  $\alpha$  may decline for some individuals (some will receive negative information about their skill), but in those models, wages and  $\alpha$  should move in the same direction when workers change jobs because workers who receive positive information about their skill will move to jobs where output depends more on skill and earn more, while those who receive negative information will move to jobs where output depends less on skill and earn less. The results in Table 7, however, show that  $\alpha$  and wages do not always move in the same direction.

**Lifecycle patterns of experimentation and sorting.** Our model also predicts that for workers who experiment (those for whom  $\mu_t < k$  but  $\alpha_t > 0$ ), the optimal level of experimentation is initially low, increases over time, and then eventually declines. This non-monotonic relationship is difficult to test for because the non-monotonicity only holds conditional on  $\mu_t$  and for  $\mu_t < k$ , and because adequate measures of  $\mu_t$  are not readily available as wages reflect both expected skill and job assignments. Nonetheless, while our analysis is only suggestive, we look for a non-monotonic relationship between experience and experimentation using workers' starting wages and the value of  $\alpha$  associated with their first occupation to proxy for  $\mu_0$ , and by focussing on individuals whose wages fall below a certain threshold to try to isolate individuals for whom  $\mu_t < k$ . In particular, for each week of experience, we only keep individuals whose wage is less than  $\bar{w}_0^e$ , where  $\bar{w}_0^e$  is defined to be the average starting wage of workers in education group  $e \in \{\text{high school graduate, college graduate}\}$ . We then regress  $w_t$  on  $w_0$ ,  $\alpha_0$ , experience and experience

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<sup>15</sup>When we repeat the above analysis for high school graduates and college graduates separately, we get similar results. Details available upon request.

squared.<sup>16</sup>

Columns 3 and 4 of Table 4 present the regression results. For college graduates, the coefficient on experience is positive and the coefficient on experience squared is negative and statistically different from zero. Based on these estimates, Figure 12 shows the predicted value of  $\alpha$  by experience for the median individual with a college degree. It shows that the overall increase in  $\alpha$  between the first week and week 350 is small relative to the increase between the first week and week 200, when the predicted value of  $\alpha$  reaches its peak. We also find weak evidence of non-monotonicity for high school graduates. In Column 3, the coefficient on experience squared is still negative, but no longer statistically different from zero (see also Figure 13).<sup>17</sup>

Finally, while we also find evidence that workers sort over time into jobs that depend either more or less on the unobserved skill, we do not find evidence that they sort into occupations in which  $\alpha$  is close to either zero or one, as predicted in Proposition 4. There are several extensions to our model that could potentially account for this. For example, if there are switching costs that depend positively on the difference between the value of  $\alpha$  in a worker's current job and the value of  $\alpha$  in the next job, then this will limit sorting. In addition, if the production function involves complementarities between the observed and the unobserved skill, then even under full information, workers will not sort into jobs that depend upon one skill.

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<sup>16</sup>We chose this specification to minimize the mean squared error. The inclusion of higher order terms of experience does not substantially change the mean square error, and the coefficient on higher order terms is statistically indistinguishable from zero. In addition, adding higher order terms does not change any of our qualitative findings.

<sup>17</sup>As discussed above, our model predicts that we should not find any evidence of a non-monotonic relationship between experience and experimentation for workers with  $\mu_t > k$  expected. When we repeat the analysis in Table 4 for high-wage workers, we find that  $\alpha$  is strictly increasing with experience.

## 7 Conclusion

This paper develops a lifecycle model of occupational choice and wage dynamics when jobs differ in the amount of information they provide about workers' skills. In this setting, we show that workers experiment, trading off current-period wages for information. Our model predicts that the optimal level of experimentation is relatively low at the beginning of workers' careers, increases as workers gain experience, and then declines as workers become increasingly certain about their skill. This eventual decline in experimentation partially drives wage growth in our model. In addition, experimentation can lead random productivity shocks, especially when workers are young, to have lasting effects on workers' career trajectories.

We then use data from the Dictionary of Occupational Titles to construct a measure of how much information different occupations reveal about workers' skills and match this measure to data from the NLSY79. In particular, our measure captures the degree to which different occupations involve complex tasks, conjecturing that there will uncertainty about workers' skill in these tasks. We then document patterns of occupational choice and wage dynamics in the NLSY79. Consistent with our model, we find that workers tend to start their careers in jobs that reveal relatively little about their skill. In addition, the more information a worker's initial job reveals about the worker's skill, the faster will be the worker's wage growth. We also find that a large fraction of workers transitions into occupations with lower skill requirements and that these transitions are often accompanied by wage increases, a fact that is hard to reconcile with existing models of wage dynamics.

We believe our results suggest that experimentation may be an important feature of the labor market. Nonetheless, we acknowledge that without estimating the fundamental parameters of a richer model of wage dynamics, we cannot parse out the importance of experimentation relative to other factors that may explain the wage growth and job transition patterns in our data. For example, an obvious extension to our model would be to allow workers to accumulate job-specific human capital and to quantify the impor-



tance of experimentation relative to learning by doing, search frictions. We leave these identification issues and extensions to future work.

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## Appendix A

### Proof of Proposition 1

The second period payoff is given by

$$U_2(\mu_2, \sigma_2) = w_2(\alpha_2, \mu_2, \sigma_2) = \alpha_2 * E(\theta|\mu_2, \sigma_2) + (1 - \alpha_2) * k = \alpha_2 * \mu_2 + (1 - \alpha_2) * k$$

If  $\mu_2 > k$  then  $w_2 = \mu_2 > \alpha_2 * \mu + (1 - \alpha_2) * k$ . The opposite holds if  $\mu_2 < k$ . If  $\mu = k$  all jobs pay the same. Thus, the decision rule is optimal.

### Proof of Proposition 2

We need to show that for any  $\alpha'_1 > 0$  and  $-\infty < \mu_1 < k$ , there exists a large enough  $\sigma_1$  such that  $V(\mu_1, \sigma_1|\alpha'_1) > V(\mu_1, \sigma_1|\alpha_1 = 0) = k(1 + \delta)$ . Using the well-known properties of a truncated normal distribution, it can be shown that this condition holds iff

$$s_2\phi(r) + \mu_1 + (k - \mu_1)\Phi(r) > \frac{(k - \mu_1)\alpha'_1 + \delta k}{\delta}, \quad (12)$$

where  $r = \frac{\mu_1 - k}{\sigma_1}$ . Since  $\mu_1 < k$ , and  $\Phi(r) > 0$ , it suffices to show that

$$s_2\phi(r) + \mu_1 > \frac{(k - \mu_1)\alpha'_1 + \delta k}{\delta}. \quad (13)$$

The above equation holds iff

$$s_2 > \frac{(k - \mu_1)(\alpha'_1 + \delta)}{\delta\phi(r)}. \quad (14)$$

Since

$$\frac{\partial\phi(r)}{\partial\sigma_1} = \exp\left\{\frac{(k - \mu_1)^2(\sigma_1^2\alpha_1^2 + 1)}{2\sigma_1^4\alpha_1^2}\right\} \frac{(k - \mu_1)^2(\sigma_1^2\alpha_1^2 + 2)}{\sqrt{2\pi}\sigma_1^5\alpha_1^2} > 0,$$

the right hand side of equation (14) is continuous and decreasing in  $\sigma_1$ . In addition,

$$\lim_{\sigma_1 \rightarrow \infty} \frac{(k - \mu_1)(\alpha'_1 + \delta)}{\delta\phi(r)} = \frac{\sqrt{2\pi}(k - \mu_1)(\alpha'_1 + \delta)}{\delta}.$$

Further, since

$$s_2 = \frac{\alpha_1\sigma_1^2}{\sqrt{\alpha_1^2\sigma_1^2 + 1}},$$

the left-hand side of equation (14) is continuous and increasing in  $\sigma_1$  and  $\lim_{\sigma_1 \rightarrow \infty} s_2 = \infty$ , there exists  $\sigma_1 < \infty$  such that equation 12 holds.

### Proof of Proposition 3

It can be shown that  $\frac{\partial \phi(r)}{\partial \alpha_1} s_2 = -(k - \mu_1) \frac{\partial \Phi(r)}{\partial \alpha_1}$ , thus the first order condition in equation (10) reduces to

$$\frac{\sigma_1^2 \exp\left\{-\frac{1}{2} \frac{(\sigma_1^2 \alpha_1^2 + 1)(k - \mu_1)^2}{\sigma_1^4 \alpha_1^2}\right\}}{\sqrt{2\pi}(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} = \frac{k - \mu_1}{\delta}. \quad (15)$$

1.

$$\lim_{\sigma_1 \rightarrow 0} \frac{\sigma_1^2 \exp\left\{-\frac{1}{2} \frac{(\sigma_1^2 \alpha_1^2 + 1)(k - \mu_1)^2}{\sigma_1^4 \alpha_1^2}\right\}}{\sqrt{2\pi}(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} = \lim_{\sigma_1 \rightarrow 0} \frac{\sigma_1^2}{\sqrt{2\pi}(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} * \lim_{\sigma_1 \rightarrow 0} \exp\left\{-\frac{1}{2} \frac{(\sigma_1^2 \alpha_1^2 + 1)(k - \mu_1)^2}{\sigma_1^4 \alpha_1^2}\right\} = \frac{0}{\sqrt{2\pi}} * 0 = 0$$

2.

$$\lim_{\sigma_1 \rightarrow \infty} \frac{\sigma_1^2 \exp\left\{-\frac{1}{2} \frac{(\sigma_1^2 \alpha_1^2 + 1)(k - \mu_1)^2}{\sigma_1^4 \alpha_1^2}\right\}}{\sqrt{2\pi}(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} = \lim_{\sigma_1 \rightarrow \infty} \frac{\sigma_1^2}{(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} * \lim_{\sigma_1 \rightarrow \infty} \phi(r) = 0 * \frac{1}{\sqrt{2\pi}} = 0$$

Since for any  $0 < \sigma_1 < \infty$  and  $0 < \alpha \leq 1$ ,  $\frac{\sigma_1^2 \exp\left\{-\frac{1}{2} \frac{(\sigma_1^2 \alpha_1^2 + 1)(k - \mu_1)^2}{\sigma_1^4 \alpha_1^2}\right\}}{\sqrt{2\pi}(\sigma_1^2 \alpha_1^2 + 1)^{1.5}} > 0$  and continuous, it is increasing and eventually decreasing in  $\sigma_1$ .

### Proof of Proposition 4

1. Suppose that in time  $t$  it is optimal for a worker to choose  $\alpha'$  where  $0 < \alpha' < 1$  and stay in that job forever. We know that at time  $t + n$

$$\mu_{t+n} = \frac{\mu_t \sigma_{\epsilon,t}^2 + \sigma_t^2 \sum_{i=0}^{n-1} x_{t+i}}{\sigma_{\epsilon,t}^2 + n \sigma_t^2}.$$

Further, by the Law of Large Numbers, we know that

$$\lim_{n \rightarrow \infty} \mu_{t+n} = \lim_{n \rightarrow \infty} \frac{1}{n} \sum_{i=0}^{n-1} x_{t+i} = \lim_{t \rightarrow \infty} \theta + \frac{1}{n} \sum_{i=0}^{n-1} \frac{\epsilon_{t+i}}{\alpha'} = \theta.$$

Thus, the worker's problem approaches the benchmark case in which  $\theta$  is known. However, when  $\theta$  is known, workers will optimally choose  $\alpha = 1$  if  $\theta > k$  and  $\alpha = 0$  otherwise. Thus, in the limit, it cannot be optimal for the worker to stay in a job in which  $0 < \alpha' < 1$ .

## Appendix B

The variables we use in constructing our measure of  $\alpha$  are DATA, PEOPLE, GED-REASONING, GED-MATH, GED-VERBAL, GENERAL LEARNING, VERBAL, NUMERICAL, SPATIAL, PERCEPTION, COLOR, EYE-HAND-FOOT, DIRECTING, INFLUENCING, STRESS, EXPRESSING, PEOPLE, JUDGEMENTS.

Table 1: Examples of Task Classification for Variables in the DOT

Variable	DOT Definition	Classification	Examples
DATA	Describes workers' relationship to information, knowledge, and conceptions related to data, people or things obtained by observation, investigation, interpretation, visualization, and mental creation.	Hard to observe	Creates and teaches original dances for ballet. Conducts research to discover new uses for chemical byproducts, and devises new procedures for preparing organic compounds.
GED-REASONING	General reasoning development	Hard to observe	Arbitrates, advises and administers justice in a court of law. Plans, organizes and conducts research for use in understanding social problems.
DIRECTING	Directing, controlling, or planning activities of others.	Hard to observe	Plans, implements, and coordinates programs to reduce or eliminate occupational injuries, commands ship to transport passengers.
MANUAL DEXTERITY	The ability to move hands easily and skillfully.	Easy to observe	Installs, repairs, maintains, and adjusts, indicating, recording, telemetering, and controlling instruments used to measure and control variables, such as pressure, flow, and temperature.
THINGS	Describes workers' relationship to inanimate objects as distinguished from human being; substances or materials; and machine tools, equipment, work aids, and products.	Easy to observe	Lays out position of parts on metal, using scribe and hand tools, repairs and maintains production machinery in accordance with manufacturer's specifications.
TOLERANCES	Adaptability to setting limits, tolerances or standards.	Easy to observe	Weighs, measures, and mixes drugs and other medicinal compounds.

Note: Definitions and examples taken from *The Revised Handbook for Analyzing Jobs*, 1991.

Table 2: Occupations with Similar Observable Skill Requirements But Different  $\alpha$

	High $\alpha$	Low $\alpha$
Example 1	Optometrists (.97)	Opticians, and lens grinders and polishers (0.56)
Example 2	Painters and sculptors (0.74)	Photoengravers and lithographers (0.50)
Example 3	Dentists (0.98)	Dental hygienists (0.62)
Example 4	Electronic engineering technicians (0.72)	Automobile mechanics (0.48)
Example 5	Legal secretaries (0.69)	Bank tellers (0.52)
Example 6	Librarians (0.73)	Proofreaders (0.55)

Note: The value of  $\alpha$  for each occupation is given in parentheses.



Table 3: Summary Statistics

	High School	College	All
Alpha	0.364 (0.231)	0.738 (0.229)	0.504 (0.289)
Wage	11.411 (5.384)	18.463 (8.963)	14.054 (7.762)
Number of Moves	4102	1787	6236
Number of People	813	464	1360
Number of Observations	264,459	152,899	444,431

Note: Standard deviations in parentheses.

Table 4: Wage Growth, Job Assignment and Experience

	$w_t$		$\alpha_t$	
	High School (1)	College (2)	High School (3)	College (4)
Initial wage	0.587*** (0.0368)	0.690*** (0.0513)	0.0006 (0.002)	-0.0007 (0.002)
Initial alpha	0.353 (0.520)	0.000329 (1.056)	0.3885*** (0.038)	0.3933*** (0.042)
Actual experience (in years)	1.008*** (0.101)	1.492*** (0.235)	0.0156** (0.007)	0.0297** (0.012)
Initial wage x actual experience	-0.0511*** (0.0104)	-0.0553*** (0.0210)		
Initial alpha x actual experience	0.479*** (0.176)	0.857*** (0.315)		
Actual experience squared			-0.0015 (0.001)	-0.0039** (0.002)
Constant	3.656*** (0.356)	4.624*** (0.691)	0.1810*** (0.020)	0.3955*** (0.033)
Observations	267,921	155,675	102,458	48,833
$R^2$	0.172	0.267	0.132	0.201

Note: Robust standard errors in parentheses.

\*\*\* p<0.01, \*\* p<0.05, \* p<0.1.

Table 5: Wage Dispersion and Initial Job Assignment

	High School	College
	(1)	(2)
Initial wage quartile	-0.0027 (0.004)	-0.1012*** (0.006)
Initial alpha quartile	0.0103** (0.004)	-0.1031*** (0.006)
Actual experience (in years)	0.0114*** (0.004)	0.0246*** (0.006)
Initial wage quartile x actual experience	0.0063*** (0.001)	-0.0119*** (0.002)
Initial alpha quartile x actual experience	0.0126*** (0.001)	0.0208*** (0.002)
Constant	0.7224*** (0.016)	1.2605*** (0.022)
Observations	5,600	5,600
$R^2$	0.340	0.372

Note: Standard errors in parentheses.

\*\*\* p<0.01, \*\* p<0.05, \* p<0.1.

Table 6: Alpha Transition Matrix for Job Moves

		Decile of $\alpha$ in Time $t + 1$										$N$
		(0, 0.1]	(0.1, 0.2]	(0.2, 0.3]	(0.3, 0.4]	(0.4, 0.5]	(0.5, 0.6]	(0.6, 0.7]	(0.7, 0.8]	(0.8, 0.9]	(0.9, 1]	
Decile of $\alpha$ in Time $t$	(0, 0.1]	0.197	0.158	0.165	0.150	0.157	0.058	0.059	0.032	0.008	0.017	903
	(0.1, 0.2]	0.231	0.103	0.169	0.141	0.149	0.066	0.071	0.039	0.016	0.016	623
	(0.2, 0.3]	0.185	0.132	0.167	0.099	0.164	0.072	0.096	0.062	0.012	0.012	666
	(0.3, 0.4]	0.168	0.108	0.107	0.100	0.166	0.100	0.075	0.105	0.040	0.030	730
	(0.4, 0.5]	0.158	0.112	0.129	0.113	0.149	0.087	0.104	0.083	0.034	0.030	796
	(0.5, 0.6]	0.083	0.057	0.083	0.112	0.140	0.081	0.083	0.165	0.116	0.081	508
	(0.6, 0.7]	0.077	0.051	0.086	0.084	0.093	0.095	0.120	0.184	0.077	0.135	549
	(0.7, 0.8]	0.051	0.027	0.044	0.078	0.087	0.116	0.133	0.212	0.097	0.157	632
	(0.8, 0.9]	0.005	0.014	0.019	0.066	0.052	0.109	0.093	0.208	0.153	0.262	366
	(0.9, 1]	0.013	0.019	0.017	0.017	0.041	0.093	0.156	0.188	0.188	0.268	463
$N$	825	551	678	636	799	532	597	719	386	513	6,236	

Table 7: Changes in Wages and  $\alpha$  at Job Transitions

	Weeks							
	[2,50]	[51,100]	[101,150]	[151,200]	[201,250]	[251,300]	[301,350]	All
Move Up:								
$\Delta wage$	1.640 (4.271)	0.909 (4.625)	1.119 (5.487)	1.341 (4.593)	1.431 (4.876)	1.632 (5.948)	0.648 (5.823)	1.256 (5.061)
$\Delta alpha$	0.251 (0.184)	0.240 (0.181)	0.238 (0.175)	0.221 (0.172)	0.219 (0.168)	0.207 (0.180)	0.225 (0.169)	0.230 (0.177)
$N$	556	555	479	495	435	409	376	3,305
Move Down:								
$\Delta wage$	1.426 (5.081)	0.948 (5.128)	1.117 (4.332)	1.345 (6.607)	1.217 (6.519)	1.252 (6.447)	0.893 (5.227)	1.179 (5.620)
$\Delta alpha$	-0.219 (0.179)	-0.219 (0.175)	-0.207 (0.159)	-0.222 (0.174)	-0.205 (0.175)	-0.223 (0.170)	-0.209 (0.172)	-0.215 (0.172)
$N$	499	458	464	411	362	391	346	2,931
Stay:								
$\Delta wage$	-0.002 (0.338)	-0.001 (0.414)	0.000 (0.443)	0.000 (0.542)	0.003 (0.734)	-0.003 (0.601)	-0.001 (0.709)	-0.001 (0.560)
$N$	60,559	62,411	62,674	62,912	63,201	63,089	63,349	438,195

Note: Standard errors in parentheses.

Figure 1: Optimal  $\alpha_1$  as a Function of  $\mu_1$ ,  
Two-Period Model ( $k = 7, \sigma_1 = 4$ )

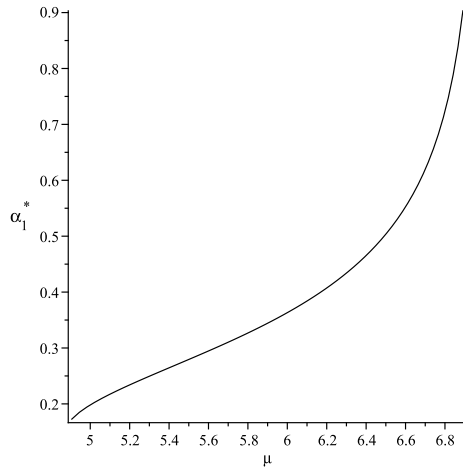


Figure 2: Optimal  $\alpha_1$  as a Function of  $\sigma_1$ ,  
Two-Period Model ( $k = 7, \mu_1 = 6$ )

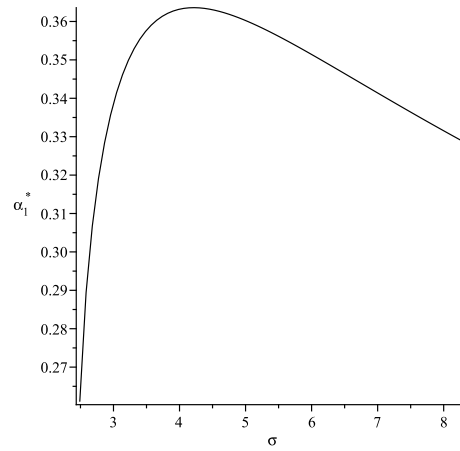


Figure 3: Marginal Change in Second-Period Output as a Function of  $\sigma_1$  ( $k = 7, \mu_1 = 6, \alpha_1 = 5$ )

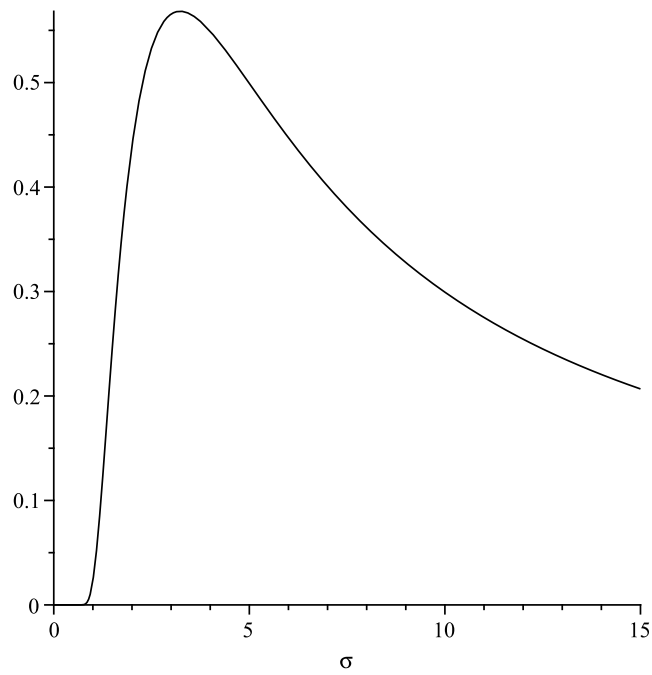


Figure 4: Optimal Job Choice: Three-Job Model

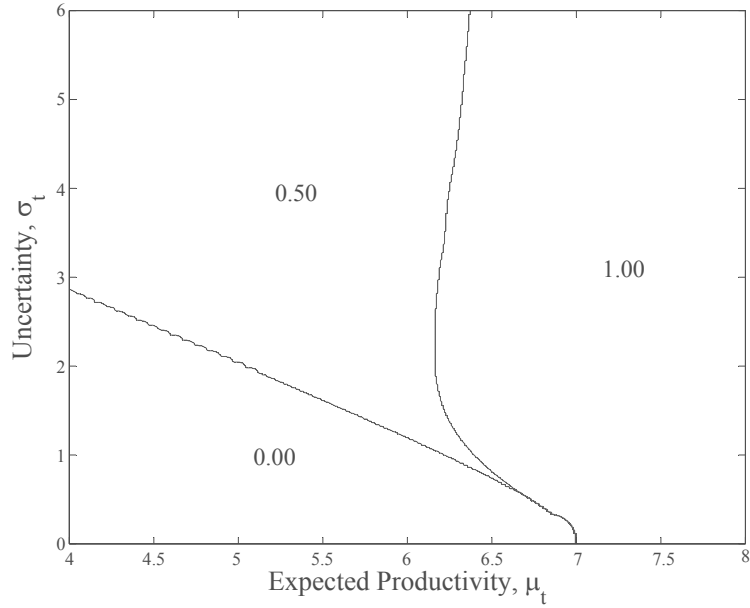
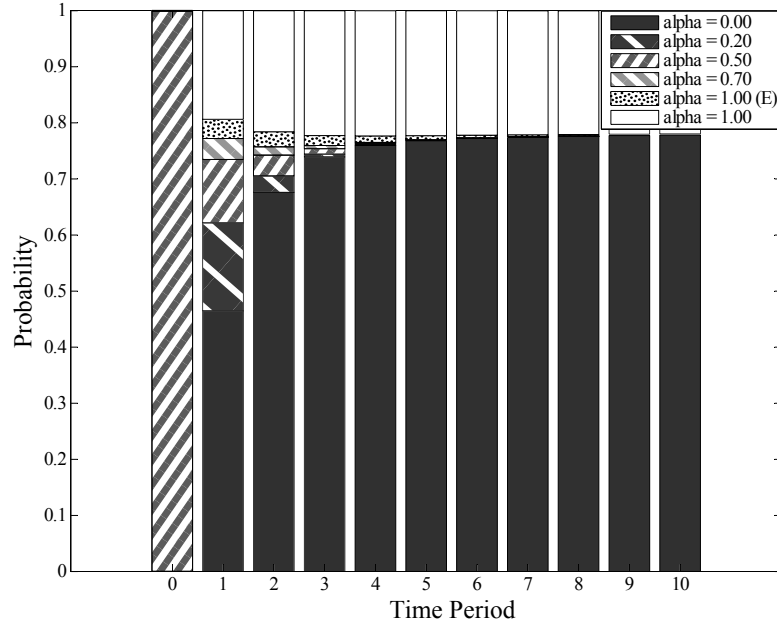


Figure 5: Job Assignments Over the Life-Cycle When  $\mu_0 = 3$  and  $\sigma_0 = 6$



Note: The light gray region shows the likelihood that  $\alpha_t = 1$  but  $\mu_t < k$  (experimentation) while the white region shows the likelihood that  $\alpha_t = 1$  and  $\mu_t \geq k$  (no experimentation)

Figure 6: Wage Distribution ( $\alpha_0 = 0.7$ )

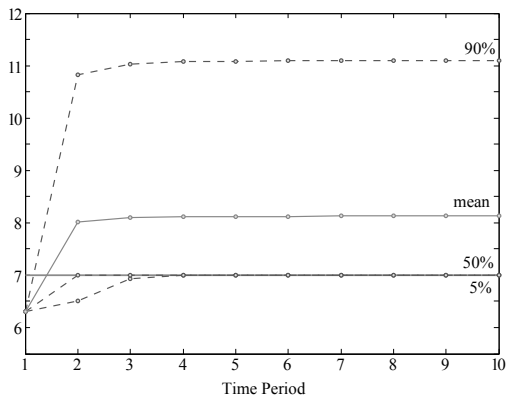


Figure 7: Wage Distribution ( $\alpha_0 = 0.2$ )

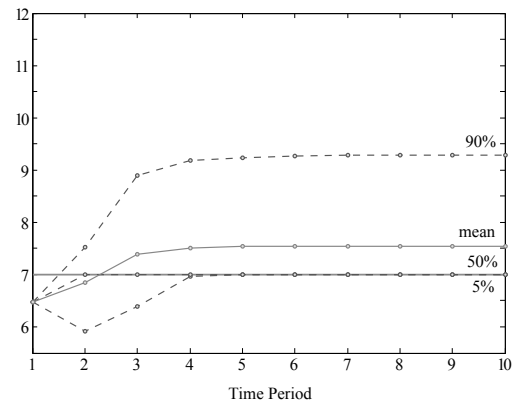


Figure 8: Wage Dispersion Due to Luck

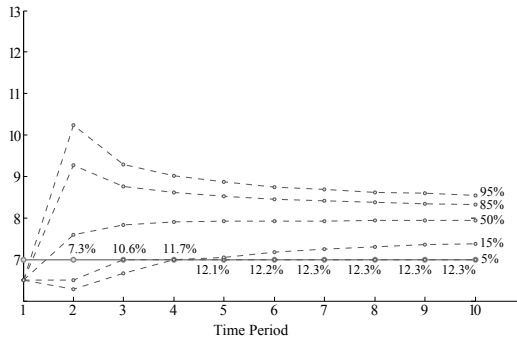




Figure 9: Average  $\alpha$  by Actual Experience

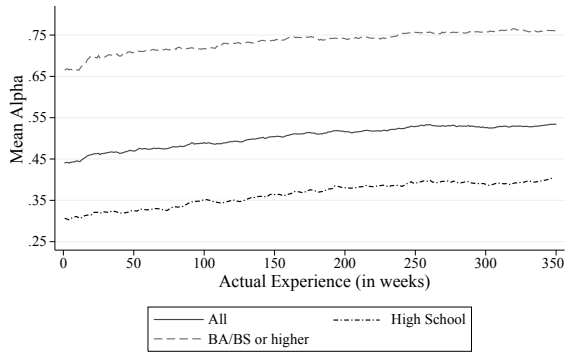


Figure 10: Average Wage by Actual Experience

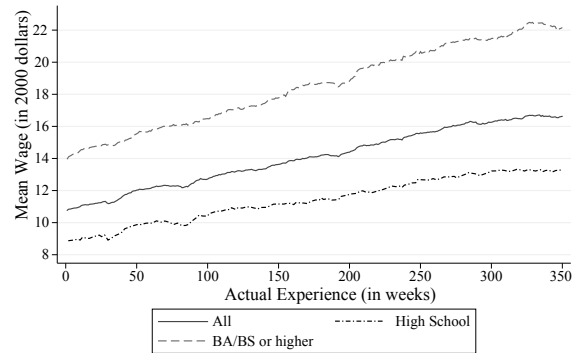


Figure 11: Standard Deviation of Wages by Experience

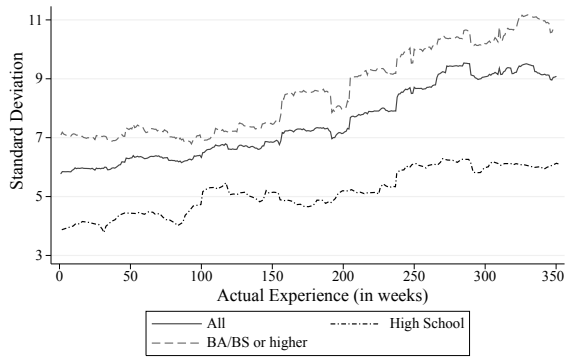


Figure 12: Predicted  $\alpha$  by Experience, Low-Wage Workers, College Graduates

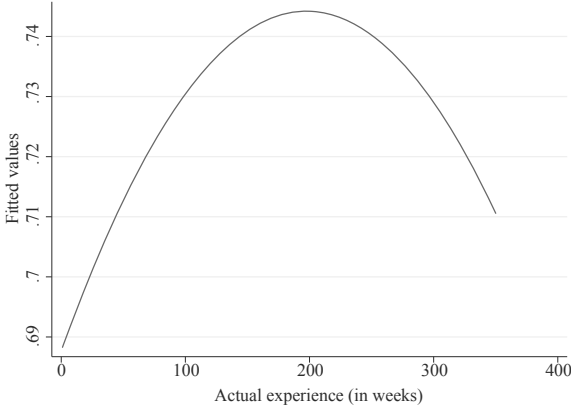


Figure 13: Predicted  $\alpha$  by Experience, Low-Wage Workers, High School Graduates

