

# **Online Appendix to Accompany Satisfaction Guaranteed: When Moral Hazard Meets Moral Preferences**

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*This appendix presents experimental instructions and additional data analysis to supplement that in the main text*

## **Appendix A**

### **I. Subjects' Instructions**

On the following pages are the instructions for the most general condition, the Non-Binding condition. To recover all other conditions, simply eliminate the Final Stage to produce the Optional Condition, then eliminate the Preliminary Stage to get the Satisfaction Guaranteed, then eliminate the Third Stage to produce the Trust condition.

The instructions below were inserted into a computerized presentation of the game. The decision screens seen by subjects are included in the instructions below.

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# WELCOME TO THE EXPERIMENT

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Thanks for participating! This experiment will take about 90 minutes to complete, and your earnings from the experiment will be paid to you in cash at the end of today's session.

Your identity will never be recorded. Neither the experiment managers nor the other participants will ever be able to connect you to your decisions or your earnings. Your decisions and earnings are private.

## The Interaction

In this experiment, you will complete a series of 10 interactions. The procedure for each interaction is the same. We describe one interaction below.

In each interaction, you will be paired with one other person. One person is called **RED** and the other person is called **BLUE**. **RED** starts with 100 cents and **BLUE** starts with 100 cents. There are five stages in the interaction.

### Preliminary Stage

In the preliminary stage, **BLUE** makes a decision and **RED** waits. **BLUE** decides if, in the 3<sup>rd</sup> stage, **RED** can choose the Default Payoffs option of 100 cents for **RED** and 100 cents for **BLUE**. If **BLUE** decides that **RED** can choose the Default Payoffs option, then the interaction continues through the 3<sup>rd</sup> stage. If **BLUE** decides that **RED** cannot choose the Default Payoffs option, then the interaction ends after the 2<sup>nd</sup> stage.

Please read on. The decision in this stage will become clear when the other stages are explained.

### First Stage

In the 1<sup>st</sup> stage, **RED** makes a decision and **BLUE** waits. **RED** decides how many of **RED**'s 100 cents to pass to **BLUE**. **RED** can pass *any amount* between 0 and 100 cents to **BLUE**. Each cent passed by **RED** is multiplied by 3 before **BLUE** receives it. So, if **RED** passes 50, then **BLUE** receives 150 cents.

## Second Stage

In the 2<sup>nd</sup> stage, BLUE makes a decision and RED waits. After BLUE sees how much money RED passed to him, he decides how much of the money passed to him by RED he would like to pass back. BLUE can pass *any amount* back to RED between 0 cents and the total amount received from RED. So, in our example above, BLUE decides how much of the 150 cents he received from RED he would like to pass back to RED. RED is then told how much money is passed back by BLUE.

## Third Stage

This stage will occur *only if*, in the Preliminary Stage, BLUE chose to give RED the Default Payoffs option. If BLUE chose not to give RED this option, then this stage will be skipped.

In the 3<sup>rd</sup> stage, RED makes a decision and BLUE waits. After RED sees how much money BLUE sent back, RED now decides to either keep the current payoffs just determined by RED and BLUE, or to *request* the Default Payoffs option. If RED requests the Default Payoffs option, and BLUE approves the payoff option in the final stage, then RED receives 100 cents and BLUE receives 100 cents for that interaction.

## Final Stage

The final stage is reached *only if* (a) in the Preliminary Stage BLUE chose to give RED the Default Payoffs Option, and (b) in the 3<sup>rd</sup> stage, RED requested the Default Payoffs option. In this final stage, BLUE decides whether the request for the payoff options will be approved.

If the RED's Request for the Default Payoffs is approved, then RED receives 100 cents and BLUE receives 100 cents for that interaction. However, if RED's request for the Default Payoffs is declined, then each player gets the payoffs as they were determined after the 2<sup>nd</sup> stage, as described above.

Notice: Simply because BLUE gave RED the Default Payoffs option in the preliminary stage does not require BLUE to approve all requests by RED for the Default Payoffs in the final stage.

The interaction is now complete, and both RED and BLUE are told how much money they made for that interaction. After RED and BLUE see their earnings for that interaction, each starts a new interaction with a new person.

## Your Role

You will be assigned either the role of **RED** or the role of **BLUE**. Your role will be revealed to you at the start of the experiment, and you will keep the same role for all 10 interactions. But, in each interaction, you will play with a different person. This means that you will *never* play with the same person twice. Each interaction will be with a new person.

## Your Earnings

You will be paid the amount of money you earn from all 10 interactions. As you can see, the amount of money you earn from each interaction will depend on your decisions and the decisions of your partner in the interaction. The computer will keep track of your earnings in your Earnings Account.

## Examples

We will now go through two examples to make sure you understand the experiment. We will use the screens you will see during the game.

### Example

Suppose **BLUE** chooses this:

I choose to:  Give **RED** the Default Payoffs option  
 Not give **RED** the Default Payoffs option

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

Suppose **RED** chooses this:

Reminder: Your partner has **NOT** given you the option of using the default payments.

**Stage 1:** You are **RED**. You start with 100 cents.

Every cent that you pass yields 3 cents for **BLUE**.

I choose to *Pass*  to **BLUE**, and *Hold*  for myself.

Suppose **BLUE** chooses this:

**Stage 2:** You are **BLUE**. You start with 100 cents.

In Stage 1, **RED** chose to Pass 40 cents to you and Hold 60 cents for **RED**.

This means that you have  $3 \times 40 = 120$  cents available for passing back to **RED** and holding for yourself. You may divide this amount however you wish.

Every cent that you pass yields 1 cent for **RED**.

I choose to Pass  to **RED**, and Hold  for myself.

And finally, suppose that **RED** chooses this:

**BLUE's** Choice: Not give **RED** the Default Payoffs option

**RED's** Choice: Pass  to **BLUE** and Hold  for myself

**BLUE's** Choice: Pass  to **RED** and Hold  for myself

**RED's** Earnings:  $100 - 40 + 40 = 100$  cents

**BLUE's** Earnings:  $100 + (3 \times 40) - 40 = 180$  cents

In the preliminary stage, **BLUE** chose not to give you the Default Payoffs option.

Please continue to see the results of this round.

Then the results of their decisions would look like this:

**BLUE's Choice:** Not give **RED** the Default Payoffs option  
**RED's Choice:** Pass  to **BLUE** and Hold  for myself  
**BLUE's Choice:** Pass  to **RED** and Hold  for myself  
**RED's Choice:** Keep the Payoffs  
  
**RED's Earnings:** 100 cents  
**BLUE's Earnings:** 180 cents

History:

Interaction	<b>BLUE</b> Gives Default Option?	<b>RED</b> Passes A	<b>BLUE</b> Passes B	<b>RED</b> Chooses Default?	<b>RED</b> Earns 100 - A + B or 1	<b>BLUE</b> Earns 100 + (3 x A) - B or 1
1	no	40	40	--	100	180
<b>Total</b>					100 cents	180 cents

## Things to Remember

- You will complete a series of 10 interactions. In each interaction, you will play with a completely new person.
- You will be assigned the role of **RED** or **BLUE**. You will keep the same role for all 10 interactions.
- **RED** starts with 100 cents, and **BLUE** starts with 100 cents.
- In the Preliminary Stage, **BLUE** decides whether to give **RED** the Default Payoffs option in the 3<sup>rd</sup> stage.
- In the 1<sup>st</sup> stage, **RED** can pass up to 100 cents to **BLUE** and keep the rest.
- Whatever amount **RED** passes to **BLUE** is multiplied by 3 when **BLUE** receives it.
- In the 2<sup>nd</sup> stage, **BLUE** can pass back to **RED** any amount of what was received from **RED**.
- If **BLUE** chose to give **RED** the Default Payoffs option in the Preliminary Stage, then the interaction proceeds to the 3<sup>rd</sup> stage.
- In the 3<sup>rd</sup> stage, **RED** can choose to request the Default Payoffs (100 cents for **RED** and 100 cents for **BLUE**) rather than the results from the 2<sup>nd</sup> stage.
- In the final stage, **BLUE** chooses whether to approve or decline **RED**'s request for the Default Payments. If **BLUE** approves the request then both **RED** and **BLUE** get 100 cents, but if **BLUE** declines the request then the players get the results from the 2<sup>nd</sup> stage.
- Your identity is private throughout the experiment.
- Your earnings will be paid to you in cash at the end of the experiment.

## Quiz

Before beginning the experiment, please complete the following quiz to make sure you understand how the payoffs are calculated.

Quiz Me!

# Quiz

## Question 1

Suppose that **BLUE** has made this decision:

I choose to:  Give **RED** the Default Payoffs option  
 Not give **RED** the Default Payoffs option

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

Suppose that **RED** has made this decision:

Reminder: Your partner has given you the option of using the Default Payoffs (100 cents for **RED**, 100 cents for **BLUE**).

**Stage 1:** You are **RED**. You start with 100 cents.

Every cent that you pass yields 3 cents for **BLUE**.

I choose to *Pass*  to **BLUE**, and *Hold*  for myself.

Suppose that **BLUE** has made this decision:

**Stage 2:** You are **BLUE**. You start with 100 cents.

In Stage 1, **RED** chose to Pass 60 cents to you and Hold 40 cents for **RED**.

This means that you have  $3 \times 60 = 180$  cents available for passing back to **RED** and holding for yourself. You may divide this amount however you wish.

Every cent that you pass yields 1 cent for **RED**.

I choose to *Pass*  to **RED**, and *Hold*  for myself.



Next, suppose that **RED** has decided to request the Default Payoffs:

I choose to:  Request Default Payoffs  
 Not request the Default Payoffs

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

And finally, suppose that **BLUE** has decided to approve the request for the Default Payoffs:

**RED** has requested the Default Payoffs. Will you approve this request?

I choose to:  Approve the request for Default Payoffs  
 Decline the request for Default Payoffs

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

In this case, **RED** would earn  and **BLUE** would earn .

Check My Answers

# Quiz

## Question 2

Suppose that **BLUE** has made this decision:

I choose to:  Give **RED** the Default Payoffs option  
 Not give **RED** the Default Payoffs option

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

Suppose that **RED** has made this decision:

Reminder: Your partner has given you the option of using the Default Payoffs (100 cents for **RED**, 100 cents for **BLUE**).

**Stage 1:** You are **RED**. You start with 100 cents.

Every cent that you pass yields 3 cents for **BLUE**.

I choose to *Pass*  to **BLUE**, and *Hold*  for myself.

Suppose that **BLUE** has made this decision:

**Stage 2:** You are **BLUE**. You start with 100 cents.

In Stage 1, **RED** chose to Pass 70 cents to you and Hold 30 cents for **RED**.

This means that you have  $3 \times 70 = \mathbf{210}$  cents available for passing back to **RED** and holding for yourself. You may divide this amount however you wish.

Every cent that you pass yields 1 cent for **RED**.

I choose to *Pass*  to **RED**, and *Hold*  for myself.

And finally, suppose that **RED** has decided to keep the payoffs from the above interactions.

I choose to:  Request Default Payoffs  
 Not request the Default Payoffs

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

In this case, **RED** would earn  and **BLUE** would earn .

Check My Answers

# Quiz

## Question 3

Suppose that **BLUE** has made this decision:

I choose to:  Give **RED** the Default Payoffs option  
 Not give **RED** the Default Payoffs option

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

Suppose that **RED** has made this decision:

Reminder: Your partner has given you the option of using the Default Payoffs (100 cents for **RED**, 100 cents for **BLUE**).

**Stage 1:** You are **RED**. You start with 100 cents.

Every cent that you pass yields 3 cents for **BLUE**.

I choose to *Pass*  to **BLUE**, and *Hold*  for myself.

Suppose that **BLUE** has made this decision:

**Stage 2:** You are **BLUE**. You start with 100 cents.

In Stage 1, **RED** chose to Pass 100 cents to you and Hold 0 cents for **RED**.

This means that you have  $3 \times 100 = 300$  cents available for passing back to **RED** and holding for yourself. You may divide this amount however you wish.

Every cent that you pass yields 1 cent for **RED**.

I choose to *Pass*  to **RED**, and *Hold*  for myself.

Next, suppose that **RED** has decided to request the Default Payoffs:

I choose to:  Request Default Payoffs  
 Not request the Default Payoffs

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

And finally, suppose that **BLUE** has decided to approve the request for the Default Payoffs:

**RED** has requested the Default Payoffs. Will you approve this request?

I choose to:  Approve the request for Default Payoffs  
 Decline the request for Default Payoffs

Recall that the Default Payoffs are 100 cents for **RED** and 100 cents for **BLUE**.

In this case, **RED** would earn  and **BLUE** would earn .

Check My Answers

[End of Subjects' Instructions]

## II. Return Ratios and Experience

Another useful way to evaluate the activities of buyers is to take into account how their past experiences affect their decision making. With a broader view, we might expect that consumers will trust sellers more if they live in countries or communities which have well established norms of sellers providing high value. On the other hand, we might expect these norms to matter less when there are explicit legal protections for buyers. In our setting, we can proxy for these “norms” with buyers’ past experiences with sellers. For the reasons described above, we’d expect that the return ratios that buyers have received in the past would affect how much they pass in the Trust, Nonbinding, and Optional (without guarantee) conditions, while these return ratios should matter less in Satisfaction and when the guarantee is offered in the Optional condition.

Table 1 analyzes the amount passed by player 1, similar to Table 2 in the text, but also controls for the Average Return Ratio<sup>1</sup> that the buyer has experienced in their past interactions. The results interacting the Average Return Ratio with each of the conditions in columns (1) and (3) seem to confirm some of our expectations, but not others. Perhaps surprisingly, the Average Return Ratio is statistically significant in all conditions for rounds 1-10. This is confirmed for all conditions except Optional when focusing on only rounds 6-10. In this case, the coefficient on the Average Return Ratio is negative, but not significantly so.

Allowing for these effects to be different when the guarantee is offered leads to a somewhat different story. When the guarantee is not offered in the Optional and Nonbinding conditions, none of the coefficients on Average Return Ratio are significant. When the guarantee is offered, on the other hand, the coefficient on Average Return Ratio is significantly positive for both conditions in rounds 1-10, and for Nonbinding in rounds 6-10. One explanation for this is that without a guarantee, buyers are unwilling to pass anything to the seller, even if they’ve had good experiences in the past. Once the guarantee is offered, buyers then consider their past experiences when trying to decide how much to pass.

There is an important caveat to the above analysis. As already noted in Table 4 of the main text, sellers’ return ratios tend to be increasing in the amount passed. Thus, the assumptions of the random effects model are unlikely to be fulfilled, and endogeneity is likely to be a significant issue.

## III. Optimal Return Ratios

It’s clear from the analysis of payoffs that when sellers have the option of whether or not to offer a guarantee, both buyers and sellers end up better off with the guarantee. The question arises, then, of what the optimal amount is for

<sup>1</sup>Average Return Ratio is calculated by averaging the return ratios in all previous rounds for which they passed a positive amount. Obviously this precludes use of the first round, since at that point buyers have neither made a pass or received a return. Two buyers chose not to pass anything in the first round, and thus their average return ratio is not defined until the third round.

a seller to return if she is attempting to maximize her payoffs. Clearly, in the Nonbinding condition (and neglecting the reputation effects that would arise in the field) the optimal return ratio is 0. In the Satisfaction and Optional (with a guarantee) conditions, buyers are acting as a constraint on sellers, and there are likely non-monotonic returns to raising the return ratio.

Table 2 applies regression analysis to confirm the visual analysis from Figure 5 of the paper. The sample considers only observations in which a strictly positive amount was passed in either the Satisfaction condition or the Optional condition when the guarantee was offered, and the dependent variable is the ratio of the amount the seller retained (set to 0 if the guarantee was requested) over the amount which was passed. This is again bounded between 0 and 3, so we use a two limit Tobit with buyer random effects. We include quadratic Return Ratio terms to capture the non-monotonicity of payoffs with respect to the return ratio.

In combination with the estimates in Table 2, some simple calculus confirms the estimates of optimal return ratios observed from Figure 5 in the text. Namely, in rounds 1-10, the optimal return ratios are estimated as 1.636 and 1.596, respectively while in rounds 6-10 they are estimated as 1.614 and 1.572.

Table 1—: Amount Passed by Player 1: Two-limit Tobit Regressions with Random Effects

Independent Variable	Rounds 1-10		Rounds 6-10	
	(1)	(2)	(3)	(4)
Trust	-2.173 (15.620)	3.402 (13.087)	-57.883 (31.800)	-37.921 (24.651)
Average Return Ratio $\times$ Trust	64.709 <sup>Z</sup> (13.877)	57.110 <sup>Z</sup> (10.309)	135.297 <sup>Z</sup> (37.487)	109.161 <sup>Z</sup> (28.418)
Satisfaction	33.304 (27.100)	32.683 (21.138)	-17.296 (111.275)	9.629 (85.705)
Average Return Ratio $\times$ Satisfaction	47.511 <sup>Z</sup> (17.377)	43.425 <sup>Z</sup> (13.006)	91.401 (75.114)	67.543 (57.658)
Optional	54.603 <sup>Z,t</sup> (16.749)		151.449 <sup>Z,T</sup> (46.708)	
Average Return Ratio $\times$ Optional	28.484 <sup>z</sup> (12.521)		-35.647 <sup>T</sup> (38.743)	
No Guarantee		-1.783 <sup>T</sup> (20.472)		73.508 (94.915)
Average Return Ratio $\times$ No Guarantee		-26.764 <sup>S</sup> (18.712)		-84.583 <sup>T</sup> (83.299)
Guarantee Offered		76.731 <sup>Z,T</sup> (15.582)		79.858 <sup>z,T</sup> (39.637)
Average Return Ratio $\times$ Guarantee Offered		40.991 <sup>Z</sup> (11.609)		45.127 (34.267)
Nonbinding	12.896 (19.190)		-55.118 (32.918)	
Average Return Ratio $\times$ Nonbinding	30.294 <sup>z</sup> (13.941)		93.351 <sup>Z</sup> (26.719)	
No Guarantee		12.901 (22.039)		-44.961 (40.094)
Average Return Ratio $\times$ No Guarantee		-1.692 <sup>T,s</sup> (16.010)		37.485 (32.555)
Guarantee Offered		16.005 (16.514)		-58.205 <sup>z</sup> (28.362)
Average Return Ratio $\times$ Guarantee Offered		34.271 <sup>Z</sup> (11.538)		103.837 <sup>Z</sup> (22.875)
Log Likelihood	-2186.518	-2028.111	-1058.442	-975.336
N	718	718	400	400

Note: Estimates are from two-limit Tobit regressions with random effects and Amount Passed by Player 1 as the LHS variable. Standard errors are reported in parentheses.

Note: *z*, *Z* - Significantly different from 0 at less than 5% or 1%, respectively.

Note: *t*, *T* - Significantly different from Trust (or Avg. Ret. Ratio  $\times$  Trust) at less than 5% or 1%, respectively.

Note: *s*, *S* - Significantly different from Satisfaction (or Avg. Ret. Ratio  $\times$  Satisfaction) at less than 5% or 1%, respectively.



Table 2—: Ratio of Player 2 Payoffs to Player 1’s Pass when Guarantee is Offered:  
Two-limit Tobit Regressions with Random Effects

Independent Variable	Rounds 1-10 (1)	Rounds 6-10 (2)
Satisfaction	-6.323 <sup>Z</sup> (1.263)	-4.686 <sup>Z</sup> (1.754)
Return Ratio × Satisfaction	9.369 <sup>Z</sup> (1.645)	7.384 <sup>Z</sup> (2.254)
Return Ratio <sup>2</sup> × Satisfaction	-2.863 <sup>Z</sup> (0.520)	-2.287 <sup>Z</sup> (0.705)
Optional	-4.396 <sup>Z</sup> (1.126)	-4.973 <sup>z</sup> (2.059)
Return Ratio × Optional	7.181 <sup>Z</sup> (1.467)	8.010 <sup>Z</sup> (2.675)
Return Ratio <sup>2</sup> × Optional	-2.249 <sup>Z</sup> (0.467)	-2.547 <sup>Z</sup> (0.849)
Log Likelihood	-348.060	-179.685
N	347	185

*Note:* Estimates are from two-limit Tobit regressions with random effects and the Ratio of Player 2’s Payoffs to Player 1’s Pass as the LHS variable. Standard errors are reported in parentheses.

*Note:* *z, Z* – Significantly different from 0 at less than 5% or 1% respectively.

*Note:* *s, S* – Significantly different from Satisfaction, Return Ratio × Satisfaction, or Return Ratio<sup>2</sup> × Satisfaction at less than 5% or 1%, respectively.